

# The P3G Quiz!

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## Project, Programme and Portfolio Governance

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- 30 years as a consultant
- 15+ years advising predominantly on P3G
- Design or review of dozens of organisations or projects regarding P3G
- Initiatives ranging from \$10M to approx. \$10B
- Multiple sectors
- President of P3GQA

# Why is P3G important?

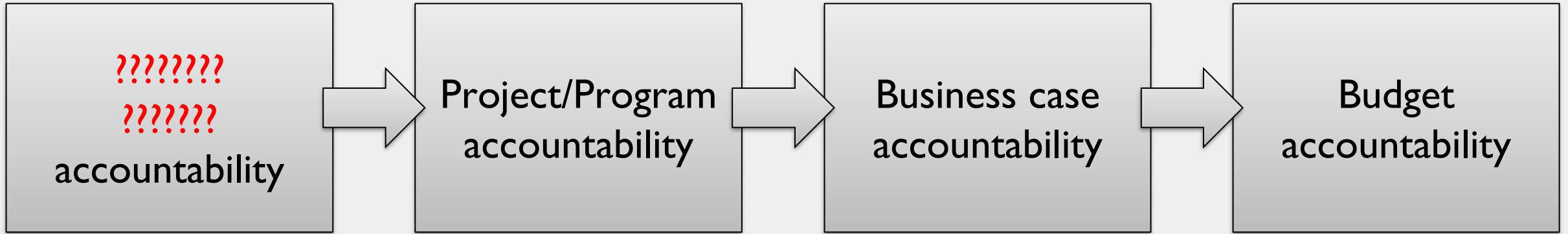
It's about optimising decision making

A woman with short brown hair, wearing a black top, is looking at a rack of clothes in a store. The rack contains several items, including a white shirt, a light blue shirt, a light green jacket, and a blue jacket. The background is a plain white wall.

## *Question 1*

What  
**decisions**  
should  
be made by  
a project board?

What is the role(s) of the business case?



Which of the following roles should be least likely to be the SRO of a major systems implementation programme?

CFO

CIO

COO

GM Corporate

GM - Strategic Planning

Which of the following decisions should be made by a portfolio committee:

- A Approval of a programme business case
- B Funding the programme
- C Approving the governance of the programme
- D A, B and C



When should a programme assurance activity that supports an investment decision take place?

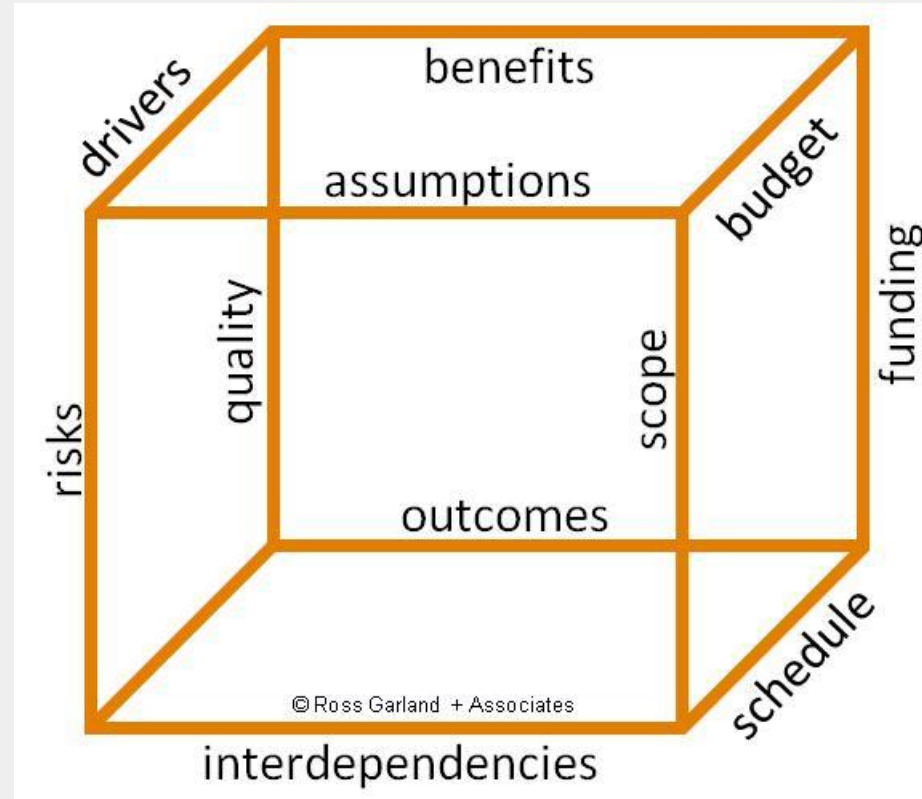
- A Just before an investment gate
- B At the same time as an investment gate
- C Immediately after an investment gate
- D The timing is immaterial so long as it does not impact the investment decision

The lowest conforming tender is 15% below the estimate used in the FBC. The Project Sponsor should:

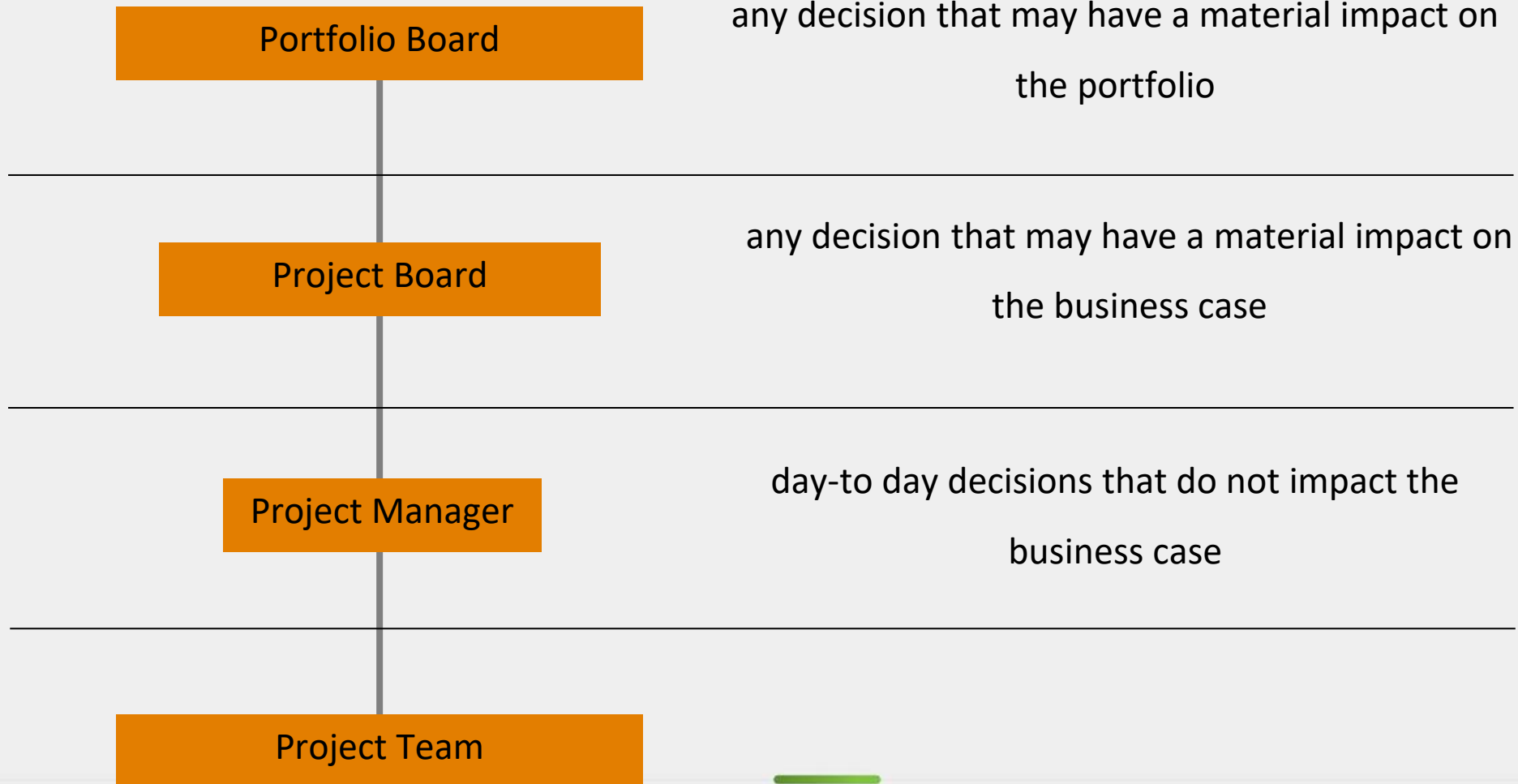
- A Seek to utilise the extra funds for delivering more benefits.
- B Transfer the extra funds to a more critical project.
- C Hand back the funds to the Portfolio Committee.
- D Revisit the business case to justify the use of the extra funds.

## The benefits of getting governance right

- Improved **alignment** of change with organisational goals
- **Investment focus** rather than just an output / delivery focus.
- **Business confidence** in project and programme delivery is improved.
- **Greater clarity of roles** / accountability / decision rights
- Decision makers become more **efficient**
- Senior management get **visibility, control and confidence**



## consistent decision rights



# *Tie breaker*

# Project, Programme and Portfolio Governance

The go to guide for P3 Governance

