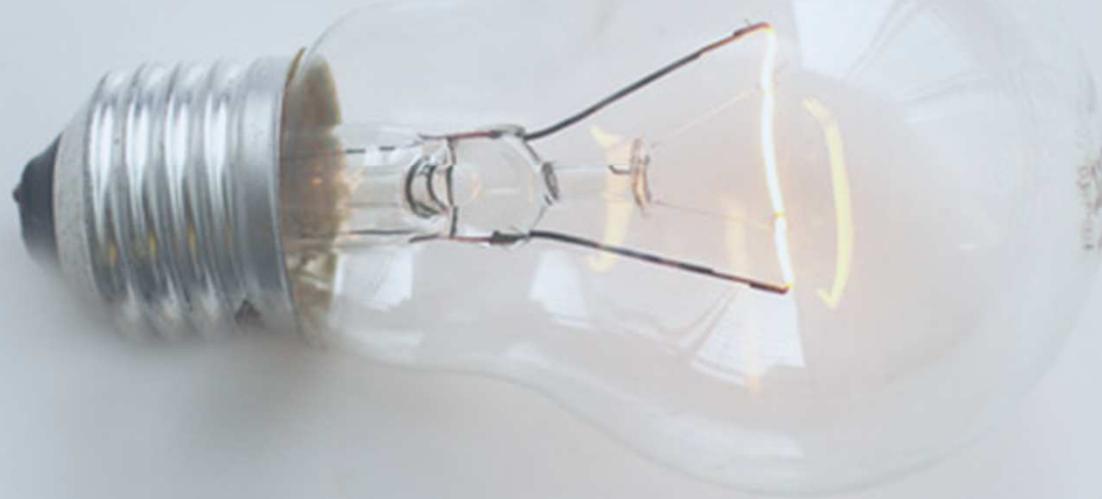


**We should be talking 'business transformation'  
and not project delivery;**

**How moving from a PMO to an Innovation & Portfolio Management  
Office could underpin corporate success**



# White Paper: Innovation & Portfolio Management Office

edison365

White Paper: Innovation and Portfolio Management Office  
It's the missing link to effective business transformation.  
Ivan Lloyd

## INNOVATION AND PORTFOLIO MANAGEMENT OFFICE

**Business transformation is the lifeblood of every enterprise today. Without a constant flow of innovation, no company can expect to prosper – or even perhaps survive. Yet while many companies design great transformation strategies, how good is their delivery? Is it time to replace the project management office with an integrated innovation power train that drives real change across the business?**

### Introduction

How successful are the majority of companies at executing business transformation plans, and are they achieving their objectives? The central proposition of this white paper is that despite best intentions at board level, many organizations are failing to exploit transformation opportunities because project delivery infrastructure and processes are simply not fit for purpose.

We take a positive view of the solution. If companies embrace both innovation and project together, we believe the impact on their business will quickly and significantly improve. We propose a revised model which requires the integration of innovation offices and project management offices into a single entity: replacing the PMO with the Innovation and Portfolio Management Office or IPMO.

With relatively little investment and operational disruption, the IPMO will ensure that experimentation will flourish, the right business ideas move forward, lessons will be learned, change will be measured on a long-term basis, and innovation and transformation will become properly aligned to corporate business strategy.

### Transformation – the new business normal

The evidence is irrefutable. External trends in the business environment are unprecedented, and according to KPMG, "change has become the new normal" for companies that want a bright future.

Some of the behemoths of global industry have learned the hard way that standing still is no answer to a business world in flux. Many Fortune 500 companies from recent years are barely recognizable today; more than half of the 'winners' on the Fortune magazine list in 2000 had altered their prospects immeasurably through mergers, acquisitions, or bankruptcies when reassessed just 14 years later.

2

## INNOVATION AND PORTFOLIO MANAGEMENT OFFICE

We only need to look at the speed of change in how we shop, how we book vacations, how we book taxis and the future of motor travel to see how rapid transformation is and to understand that organizations need to be proactive if they are to survive.

It seems that some leading enterprises are now responding to the rate of change around them, however, and those that take transformation seriously are reaping the rewards. The Wall Street Journal recently analyzed the best run US companies in 2018, and it is surely no coincidence that the top 50 focused on innovation and employee engagement with much greater intensity than their competitors.

Indeed, transformation and innovation strategies are rapidly climbing the corporate agenda as companies of all types and sizes realize that failure to transform means they risk irrelevance and extinction. According to a major survey from Deloitte, innovation is among the top five strategic challenges for 96% of organizations, with more than a fifth of business leaders citing it as the number one priority.

The Forbes Insights/ XPMG report Business Transformation and the Corporate Agenda claims that 93% of more than 900 respondents surveyed said they have just completed, are planning, or are in the midst of a business transformation.

The logic is sound, and the recent histories of failing companies are painful reminders that business will only stay competitive by rapidly developing new products and better services, keeping top talent by engaging employees and improving their workplace, and transforming profitability by radically cutting operational costs.

### Kick starting innovation

Different organizations tackle their transformation strategies in different ways of course. Some invest in an innovation office, a rallying point for promoting and managing a new culture across the business. A first step is to create a definition and vision of innovation that aligns with corporate strategy and can be constantly communicated and measured.

The innovation office is the center for innovation and at its core should be designing processes for encouraging and capturing new ideas from employees, identifying areas of need for new approaches, setting appropriate challenges and research activities, and managing reward and recognition programs.

Innovation offices can provide guidance for employees with relevant additional information such as regulatory issues likely to constrain their ideas, or advice on how technology can be leveraged to address all kinds of business problems. To be successful, the innovation office should run innovation themed executive education to maintain buy-in at every level of the business and operate on going 'marketing' to maintain momentum.

3

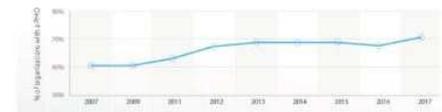
## INNOVATION AND PORTFOLIO MANAGEMENT OFFICE

As innovation management theory matures, the most far sighted enterprises see the innovation office as part of a wider business view. Orica, the world's largest provider of explosives and innovative blasting systems with over 11,500 employees spread across the world, has embedded the innovation office as a global standard with Technical Centres located in Australia, United States, Germany, Canada and Sweden. Adept in encouraging its own employee ideas, Orica has launched its latest Centre of Innovation and Collaboration in Santiago, Chile to enable joint development of ideas, technologies and concepts with its customers and partners.

The innovation office can often provide a first class 'front-end' for imbedding cultural change in the organization. However, it is unlikely to be effective in delivering the full potential of transformation, simply because it has no mandate to complete the process of implementing those innovative ideas it stimulates.

### The legacy PMO

The standard mechanism for managing the flow of projects of all kinds in recent times – including those that emerge from innovation initiatives – is the Project or Portfolio Management Office. According to the Project Management Institute, 71% of companies have a PMO, a steady rise over the past ten years.



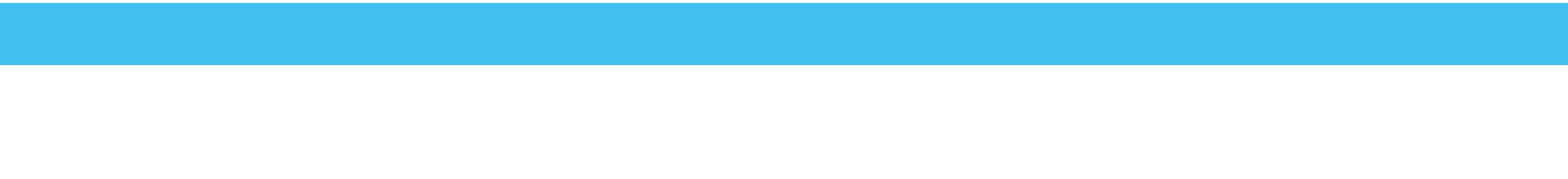
Other recent surveys suggest that 90% of large enterprises, 88% of midsize companies, and 61% of small companies now have a PMO.

Most PMOs are set up with the worthy aims of standardizing and organizing project executions to ensure smooth output, no duplications, and financial efficiency. Sadly, the PMO's reputation has been tarnished by poor performance in many organizations.

There are hosts of negative reports about the record project failures across all industries these days. One widely quoted figure is that fewer than a third of all projects are successfully completed on time and on budget. What is worse, 75% of business and IT executives now simply expect their software projects to fail.

4

# Agenda

- Introductions
  - The what and why of Business Transformation
  - Where are the common pitfalls
    - The front end – Strategy & Innovation
    - The back end – Portfolio Delivery & Benefit Realisation
  - What is the IPMO & how can it underpin business transformation
- 

# Introductions



- Ivan Lloyd
- Chief Executive Officer - CPS
- Head of Strategy, Innovation & Delivery – edison365
- Over 25 years working with organisations
- on Strategy, Innovation & Portfolio Delivery
- Advisor to Microsoft since 2003

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## About us

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ideas



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businesscase



edison365  
projects

edison365

The End-to-end business transformation platform, built for Office 365.



Easy to Use



Cloud based



Engaging UI



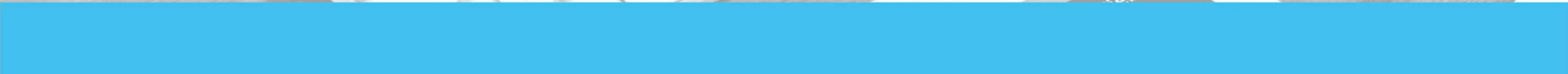
Responsive design



Always up to date



Fully secure



# The *what* and *why* of **Business Transformation**

edison365

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# What

'The opportunity to define a bold ambition that embraces and goes beyond incremental change and encompasses the opportunity to rethink business and operating models to deliver breakthrough value. It involves strategic decisions that affect where you'll grow, how your organization operates, and what kinds of benefits you can expect'

*Transformation today takes place at dizzying speeds, requiring a level of integration and alignment that many enterprises are not prepared to handle. **Deloitte***

# The Transformation Process



Strategy



Ideation



Justification



Delivery



Benefit

# Is transformation important?



“What if we don’t change at all ...  
and something magical just happens?”

# Why Transform?



*“If the rate of change on the outside exceeds the rate of change on the inside, the end is near”*

Jack Welch, CEO General Electric from 1981 to 2001  
GE saw a 4000% value growth in that period



Gain Competitive Advantage



New products and services



New Markets



Reduced Costs / increased efficiencies



External influences



# "Change has become the new normal"

Enterprises must respond to the rate of change around them.

Innovation is among the top five strategic challenges for 96% of organizations.

With more than a fifth of business leaders citing it as the number one priority.



In 2018, the Top 50 best run US companies focused on innovation and employee engagement with much greater intensity than their competitors.



Many Fortune 500 companies from recent years are barely recognizable today.

In the last 15 years, 52% of the Fortune 500 companies have merged, been acquired, or gone bankrupt.



Since March 2009 there have  
been 100 changes in the FTSE100!

**FTSE100**

# The **front end** of Business Transformation Strategy & Innovation

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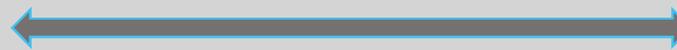
# The front end process



Strategy



Ideation



Innovation Management Office

# Common Pitfalls

- Strategy is not widely communicated or understood
- External influences and trends are not evaluated and understood
- Enabling challenges are not communicated
- Innovation is embraced in limited areas
- Dated culture prevents individuals from raising ideas
- Technology does not support widespread innovation and collaboration
- Rewards and Recognition are not in place to accelerate engagement
- The innovation office is not common
- Strategy and Innovation are not owned or championed at an executive level
- Inadequate funding and resourcing
- Formal delivery of Innovations and outcomes not well understood or executed

# The back end process



Justification



Delivery



Benefit



Portfolio Management Office

# Common Pitfalls

- Projects are not always aligned to Strategy
- The PMO is often viewed as an overhead
- Lacks senior Sponsorship
- Reactive rather than Proactive
- Reticent to stop projects
- The process stops at Delivery
  - Benefits are not realised
  - Business Cases are not revisited, and lessons learned

*Only 41% of EPMO's are aligned to Organisational Strategy  
Just a third of organisations have a high level of benefits realisation. PMI*

# The Innovation and Portfolio Management Office

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# The IPMO *Accelerates Business Transformation by driving innovation and successful project delivery aligned to strategy*

- Makes Strategy Visible
- Harnesses the best of both worlds Fail (Learn) fast with structure and Governance
- Increases and Accelerates Innovation
- Ensures the right ideas move forward
- Prioritises the portfolio; new ideas and live projects
- Governs benefits management – from business case to realisation
- Provides governance, oversight and end to end management information
- Increases project delivery performance
- Contains SME's
- Provides training and mentoring

# Benefits

- Single organisation responsible for end to end Business Transformation
- Visibility of value throughout the business transformation process. Are benefits correct and being realised
- Are projects being stopped when they should
- Complete understanding the long-term pipeline
- Vision, processes and standards aligned
- One reporting entity
- Provides Lessons learned from idea to benefit

*“Portfolio management and innovation are both about providing a value in the most efficient way... So, if we apply the same steps of innovation to designing portfolio architecture in less cost and high value, we will gain double the benefit.”*

PMI

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# Implementation

- Sponsorship
- Strategy
- Process
- Technology
- Organisation
- People



**QUARTERLY CHALLENGE ADDED**

Our most ambitious challenge yet: We all hate queues, help us improve the customer experience

[Read More](#)

Quick Stats

MOST VIEWED IDEA THIS MONTH

6 VIEWS

Emer Walsh  
09 Aug 2019

Create a brand video

I Want To...

Add challenge Add idea

### Challenges

Sorted by Challenge End Date (Ascending)

| CHALLENGE  | CHALLENGE   | CHALLENGE   | CHALLENGE  |
|--|---|---|--|
|  Published |  Published                                    |  Published |  Published                                 |
| ∞  | 12 DAYS LEFT  | 12 DAYS LEFT  | 37 DAYS LEFT   |
| User idea challenge  | Help us become a great place to work  | Transform and innovate  | How can we improve our 2019 living room...   |
|  | <ul style="list-style-type: none"> <li>Customer Satisfaction</li> <li>Skills Development</li> <li>Staff Satisfaction</li> </ul> | <ul style="list-style-type: none"> <li>Business Efficiency</li> </ul>                         | <ul style="list-style-type: none"> <li>Revenue Increase</li> <li>Customer Satisfaction</li> <li>Business Efficiency</li> </ul> |



Type here to search...



IVAN LLOYD  
Chief Innovation Officer

Regular User  
5 4 3 2 1

View company profile

My stats

- 26 Challenge responses
- 19 Ideas Submitted
- 4 Ideas Under Review
- 3 Ideas Successful
- 8 Votes Assigned

Add challenge Add idea

My Points/Rank



Ideas Challenges Triage Notifications Audience Membership Awards Votes

Results

Sorted by Created Date (Descending)

STAGE CAT #RATI... RATI... VIEWS DATE

CHALLENGE IDEA

New Idea

IVAN LLOYD  
12 Sep 2019

Introduce flexible working

CHALLENGE IDEA

New Idea

PAUL MATHER  
23 Mar 2019

New range of square rugs

CHALLENGE IDEA

Require More Information

PAUL MATHER  
22 Oct 2018

Provide customer pay monthly accounts

CHALLENGE IDEA

Under Review

IVAN LLOYD  
10 Oct 2018

Create Checkout free stores

challenge details - Improve the check out process Reduce customer queues > Ideas Triage

## Improve the check out process Reduce customer queues

STAGE
SCORED
ACT
TITLE
SCORE
AVERAGE
DATE

Total Ideas: 6, Sorted by Title (Ascending)

| Idea   | Stage     | Impact | Risk      | Cost      | Revenue | Achievability | Score out of 10       |
|--|-----------|--------|-----------|-----------|---------|---------------|-----------------------|
| Create Checkout free stores<br>IVAN LLOYD<br>★★★★★ 8 24                                    | Under Rev | High   | Low Risk  | Low       | Low     | Easy          | 7.5<br>avg 7.5<br>1/8 |
| Implement self-checkout counters<br>PAUL MATHER<br>★★★★★ 10 33                             | Experimer | Low    | Avg Risk  | Very high | High    | Possible      | 4<br>avg 5.6<br>4/10  |
| Provide additional external floor space<br>IVAN LLOYD<br>★★★★★ 7 18                        | Under Rev | Medium | High Risk | Very high | Medium  | Possible      | 3<br>avg 5.0<br>5/10  |
| Provide customer pay monthly accounts<br>PAUL MATHER<br>★★★★★ 6 15                         | Require M | Low    | Low Risk  | Medium    | Low     | Difficult     | 3<br>avg 4.3<br>1/10  |
| Provide mobile bar code scanners to shoppers<br>DUNCAN GRIFFIN<br>★★★★★ 7 17               | New Idea  | High   | Avg Risk  | Very low  | Medium  | Possible      | 7<br>avg 6.1<br>3/8   |
| Remove tills and stores completely and follow the Amazon model<br>LEE MATHER<br>★★★★★ 5 14 | Awarded   | Medium | Avg Risk  | Very low  | Low     | Difficult     | 4<br>avg 6.3<br>5/19  |

### A PLACE FOR EVERY IDEA.

edison365ideas allows you to crowdsource ideas from inside your business to achieve specific, valuable problem-solving, while giving employees a voice and a platform.

[Read More](#)



#### Quick Stats

-  **19** Business Cases Added
-  **3** Business Cases Under Review
-  **0** Business Cases Approved

#### I Want To...

[Create a Case](#)

### Open Business Cases

Sorted by Name (Ascending)



**IT CASE**

[More Details](#)

**PAUL MATHER**  
26 Nov 2018

Exchange Online Migration

1  6

**IT CASE**

[More Details](#)

**TAD HAAS**  
31 May 2019

Laptop Upgrade - example

1  6

**BUSINESS PLAN BASIC**

[Measure](#)

**PAUL MATHER**  
14 Jun 2019

New suggestion for Accella

1  8

### Cases Under Review

Sorted by Name (Ascending)



**MINOR FIX OR ENHANC...**

**IT CASE**

**IT CASE**

Draft > Ready for Initial Re... > Management Revi... > Expand Details > Board Review > Decision

### Checkout Free Stores

Version:  [Create Version](#)

[Case](#) | [Management](#) | [Documents](#) | [History](#) | [Properties](#)

[Executive Summary](#) | [Problems/Alternatives](#) | [Project Overview](#) | [Strategic Alignment](#) | [Cost/Benefit Analysis](#)

**Costs** View: [Periodic](#) [Details](#) [< 2019 >](#)

| Description      | Jan   | Feb   | Mar     | Apr     | May   | Jun   | Jul   | Aug   | Sep   | Oct   | Nov   | Dec   | Total   | Grand Total |
|------------------|-------|-------|---------|---------|-------|-------|-------|-------|-------|-------|-------|-------|---------|-------------|
| <b>Resources</b> | 25000 | 55000 | 55000   | 25000   | 25000 | 25000 | 45000 | 25000 | 25000 | 0     | 0     | 0     | 3050... | 305000      |
| Video technol... | 0     | 0     | 1000... | 0       | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 1000... | 100000      |
| New Gated sca... | 0     | 0     | 0       | 4500... | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 4500... | 450000      |
| App developm...  | 0     | 25000 | 50000   | 50000   | 50000 | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 1750... | 175000      |
| Staff training   | 0     | 0     | 0       | 0       | 0     | 0     | 0     | 0     | 10000 | 10000 | 10000 | 10000 | 40000   | 40000       |
| <b>Total</b>     | 25000 | 80000 | 2050... | 5250... | 75000 | 25000 | 45000 | 25000 | 35000 | 10000 | 10000 | 10000 | 1070... | 1070000     |

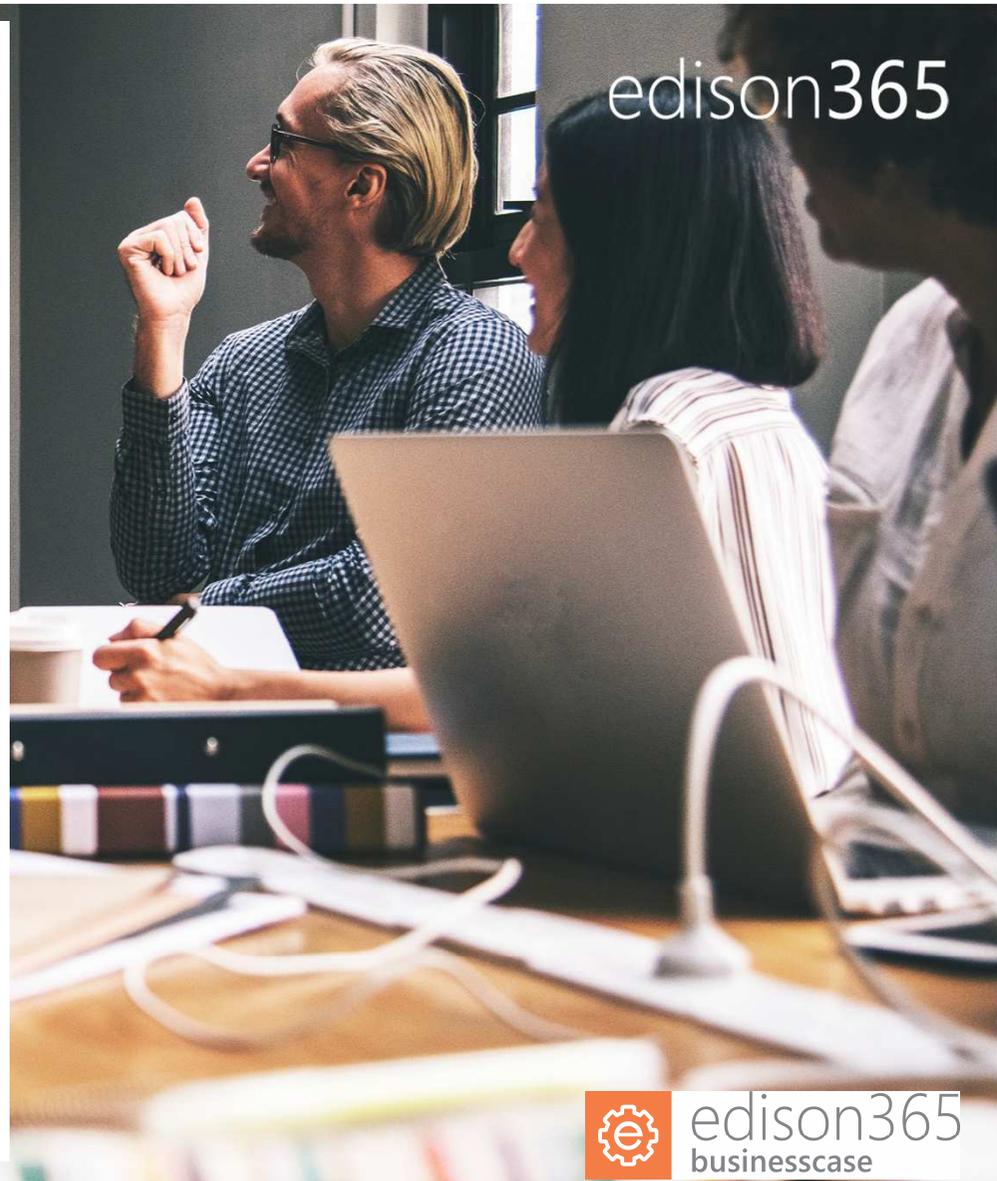
**Financial Benefits** View: [Periodic](#) [Details](#) [< 2019 >](#)

| Name                 | Jan  | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct   | Nov   | Dec  | Total | Grand Total |
|----------------------|------|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|------|-------|-------------|
| <b>Staff Savings</b> | 5000 | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 1000  | 5000  | 5000 | 16000 | 996000      |
| Increasesd cus...    | 0    | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 10000 | 0     | 0    | 10000 | 3030000     |
| In app offers        | 0    | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0     | 0     | 0    | 0     | 48500       |
| <b>Total</b>         | 5000 | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 1000  | 15000 | 5000 | 26000 | 4074500     |

**Non-financial Benefits** View: [Periodic](#) [Details](#) [< 2019 >](#)

| Name                    | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total | Grand Total |
|-------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------------|
| <b>Customer loya...</b> | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0     | 193000      |
| Space savings           | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0     | 1620970     |
| <b>Total</b>            | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0     | 1813970     |

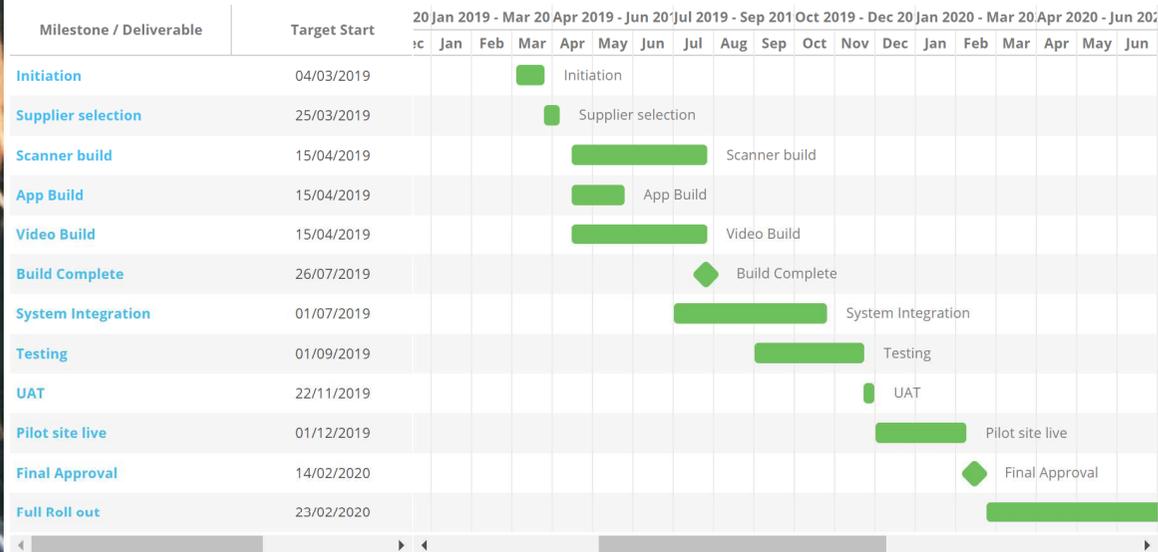
**Financial Disbenefits** View: [Periodic](#) [Details](#) [< 2019 >](#)



### Project Timescales

View: [List](#) [Timeline](#)

Zoom:



### Resource Demand

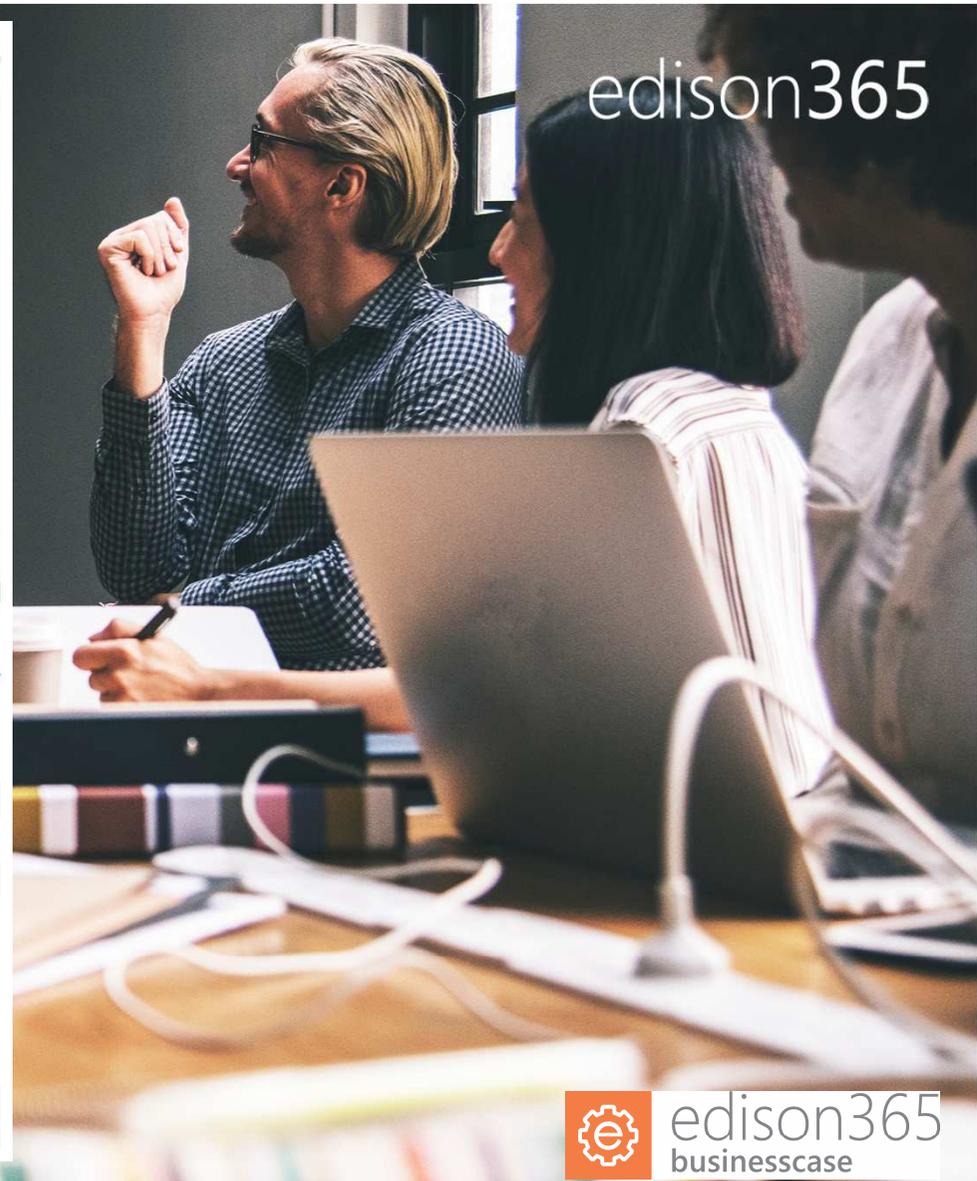
View: [Periodic](#) [Details](#)

< 2019 >

| Role | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total | Grand Total |
|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------------|
|      | 0   | 0   | 2   | 2   | 2   | 2   | 2   | 0   | 0   | 0   | 0   | 0   | 10    | 10          |
|      | 0   | 0   | 0   | 12  | 12  | 12  | 12  | 12  | 6   | 6   | 2   | 2   | 76    | 76          |
|      | 0   | 0   | 1   | 1   | 1   | 1   | 1   | 1   | 1   | 1   | 1   | 1   | 10    | 19          |
|      | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 2   | 2   | 2   | 2   | 2   | 10    | 52          |
|      | 0   | 0   | 3   | 15  | 15  | 15  | 15  | 15  | 9   | 9   | 5   | 5   | 106   | 157         |

### Major Risks

| Name     | Ow...     | Description             | Probability | Impact | Mitigation Plan                 | Contingency Plan | Status |
|----------|-----------|-------------------------|-------------|--------|---------------------------------|------------------|--------|
| Scann... | Paul M... | If the current scann... | 20%         | 8      | Investigate alternate suppliers | £25000           | Open   |
| Strikes  | Tad Ha... | There will be major ... | 40%         | 9      | Engage unions early             | 0                | Open   |



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### PWA Stats

- 37** Live Projects
- 1** Projects started in last 30 days
- 1** Project ending in 30 days
- 59%** of live projects on schedule

[Add Project](#)

### Programmes

Sorted by Start (Ascending)

PROGRAM... RAG PM S... PLAN STA... NAME PROGRESS START END

|  |   |   |
|--|---|---|
| <p><b>1_ACTIVE</b></p> <p>Running Late</p> <p>IT Change Programme</p> <p><b>PAUL MATHER</b></p> <p>This program encompasses the improvement of operational IT processes, data retention methods, ShareP...</p> <p>14 Aug 2017 - 6 Feb 2019</p> | <p><b>1_ACTIVE</b></p> <p>Not Started</p> <p>Office365</p> <p><b>DUNCAN GRIFFIN</b></p> <p>1 Mar 2018 - 30 Nov 2018</p> | <p><b>1_ACTIVE</b></p> <p>Not Started</p> <p>Business 2020</p> <p><b>DUNCAN GRIFFIN</b></p> <p>Programme for Business transformation Projects</p> <p>22 May 2018 - 9 Jul 2018</p> |
|--|---|---|

### Latest Projects

Sorted by Start (Ascending)

PROGRAM... RAG PM S... PLAN STA... NAME PROGRESS START END



My Projects

Sorted by Start (Ascending)

PROGRAM... RAG PM S... PLAN STA... NAME PROGRESS START END

**1\_ACTIVE** Running Late

Agile Product Development

IVAN LLOYD

Developing the Agile approach for product development to enable more rapid but managed response to c...

10 Jul 2017 3 May 2040

**0\_DRAFT** Started

Arrowhead Flowshare inst...

IVAN LLOYD

Installation of custom Flowshare application built on top of current operating system

31 Jul 2017 12 Apr 2018

**0\_UNASSIGNED** Running Late

Upgrade Billing System

IVAN LLOYD

The current billing system is end of life with the suppliers. This project tenders for a new system,...

31 Oct 2017 9 May 2018

Other Projects

Sorted by Start (Ascending)

PROGRAM... RAG PM S... PLAN STA... NAME PROGRESS START END

**4\_CLOSED** Completed

Office 2016 rollout prep

PAUL MATHER

This project is to review the possibility of rolling out Office 2016

**1\_ACTIVE** Started

edison365 Introduction

AQUILA SANDS

Innovation tool for the entire organisation. Crowdsourcing of ideas through a structured innovation ...

**1\_ACTIVE** Started

Mobile Content Managem...

ALAN EARDLEY

Our mobile workforce has been identified as having the most issues with our CMS. This project scopes...



IVAN LLOYD

Project Manager

My Stats

- 2 Issues assigned
- 0 Risks assigned
- 0 Timesheets overdue this calendar month
- 3 Projects not updated in the last 14 days
- 2 Projects behind schedule

THIS CALENDAR MONTH

- 168 Capacity hours
- 0 Assigned hours

NEXT CALENDAR MONTH

- 184 Capacity hours
- 0 Assigned hours

My Links

- Timesheet
- Tasks
- Issues and Risks
- Project Center

## IT Change Programme

### About this Programme

This program encompasses the improvement of operational IT processes, data retention methods, SharePoint improvements, Agile Project Management within the IT Department.



Discuss History

What do you think about 'IT Change Programme'?

edison365 - CPS

Tad Haas  
July 3, 2018 at 01:37 AM

This project is critical to improving organizational (IT-specifically) performance.

#### IT Change Programme

This program encompasses the improvement of operational IT processes, data retention methods, SharePoint improvements, Agile Project  
projectlinks.edison365.com

LIKE REPLY VIEW CONVERSATION  
Paul Mather likes this

Paul Mather  
July 3, 2018 at 08:32 AM  
Agreed - this is key.

LIKE REPLY VIEW CONVERSATION

### Programme Owner

PAUL MATHER  
Architect

14 Aug 2017 6 Feb 2019

- 715 Days since last update
- 0 Tasks due this month
- 8 Tasks overdue
- 1 Issues
- 1 Risks
- 0 Documents

Schedule RAG

Owner RAG

Owner Risk / Issue RAG

Objective Infrastructure

- Edit Project
- Project Site
- Add issue
- Add risk
- Documents
- Milestone Gantt
- Highlight Report
- Financial Manager
- Risk Matrix
- Dependency
- Risk to Issue

Project Type: All  
 Program: All  
 Project Status: All  
 Priority: All  
 Project Owner: All



Total Projects

15

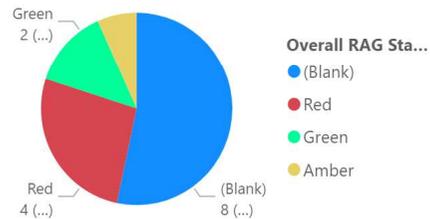
Projects Completed

1

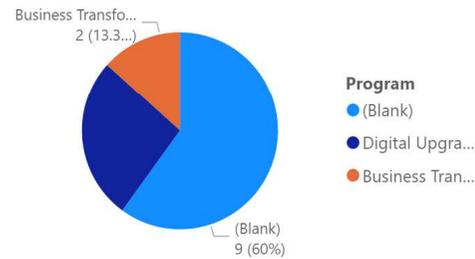
Projects Started

4

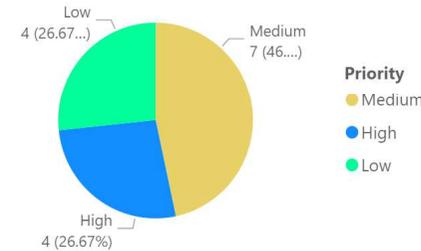
Projects by Overall Status



Projects by Program



Projects by Priority

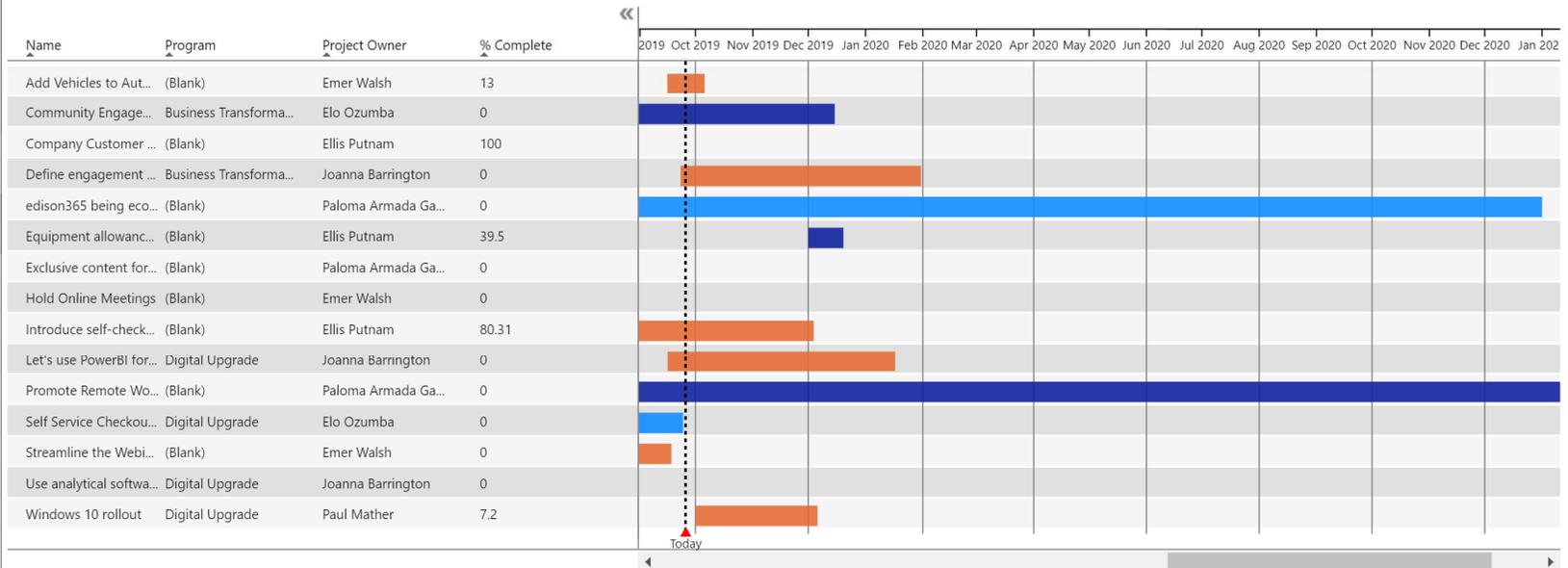


| Name   | Project Type     | Project Start Date | Project End Date | Priority | Program                 | Project Category  | Project Owner        | Overall RAG Status | % Complete | Total Cost | Total Demand | Project Link         |
|--|------------------|--------------------|------------------|----------|-------------------------|---|----------------------|--------------------|------------|------------|--------------|----------------------|
| Add Vehicles to Autopay London Congestion charge service                         | Simple Project   | 15 September 2019  | 05 October 2019  | Low      |                         | HR  | Emer Walsh           |                    | 13.00      | 950        | 18           | <a href="#">Link</a> |
| Community Engagement Initiative  | Standard Project | 15 July 2019       | 15 December 2019 | Low      | Business Transformation | HR,Business Expansion,Marketing                                       | Elo Ozumba           | Red                | 0.00       | 27000      | 10           | <a href="#">Link</a> |
| Company Customer Event   | Major Project    | 01 February 2019   | 22 August 2019   | Medium   |                         | Marketing   | Ellis Putnam         | Amber              | 100.00     | 14130      | 276          | <a href="#">Link</a> |
| Define engagement goals in realistic everyday terms edison365 being eco-friendly | Simple Project   | 22 September 2019  | 31 January 2020  | Medium   | Business Transformation |   | Joanna Barrington    |                    | 0.00       | 26900      | 0            | <a href="#">Link</a> |
|  | Standard Project | 01 January 2019    | 01 January 2021  | Medium   |                         | Business Expansion,Marketing,New Product Development,HR,Manufacturing | Paloma Armada Gamboa | Green              | 0.00       | 6420       | 60           | <a href="#">Link</a> |
| Equipment allowance  | Simple Project   | 01 December        | 20 December      | Low      |                         | UP  | Ellis Putnam         |                    | 20.50      | 5000       | 62           | <a href="#">Link</a> |

Project Type: 
 Program: 
 Project Status: 
 Priority: 
 Project Owner:



Project Gantt Overview



Project Type: All | Program: All | Project Status: All | Priority: All | Project Owner: All

### Risks by Project

### Risks by Status

### Probability & Impact

| Project Name                                   | Project Link         | Risk Name                             | Description  | Probability % | Impact | Exposure | Status | Due Date          |
|--|----------------------|---------------------------------------|--|---------------|--------|----------|--------|-------------------|
| Windows 10 rollout                             | <a href="#">Link</a> | Bespoke apps fail on Win 10           | Old bespoke apps designed for Win XP might not run on Win 10   | 80            | 9      | 7.20     | Open   |                   |
| Hold Online Meetings                           | <a href="#">Link</a> | WiFi Connectivity Issues              | Office WiFi will be unable to handle large amount of office-based employees using the online-meeting function. | 70            | 9      | 6.30     | Open   | 25 September 2019 |
| Hold Online Meetings                           | <a href="#">Link</a> | Confidentiality                       |  | 60            | 9      | 5.40     | Closed | 12 June 2019      |
| Streamline the Webinar Process                 | <a href="#">Link</a> | Viewers do not like the new system    | Viewers prefer the old system and do not attend more than one webinar on the new system                        | 60            | 8      | 4.80     | Open   | 22 September 2019 |
| Windows 10 rollout                             | <a href="#">Link</a> | Some devices might not support Win 10 | Older devices might not support Win 10   | 60            | 8      | 4.80     | Open   |                   |
| Promote Remote Working                         | <a href="#">Link</a> | Team deficiency                       | Discourage team working  | 60            | 6      | 3.60     |        |                   |
| Exclusive content for email subscription users | <a href="#">Link</a> | Customer turnover                     | Overwhelm customers with too much information  | 40            | 7      | 2.80     |        |                   |
| edison365 being eco-friendly                   | <a href="#">Link</a> | Re-organization of company            | <b>New business model</b>  | 40            | 6      | 2.40     | Closed | 04 March 2021     |
| Promote Remote Working                         | <a href="#">Link</a> | Lack communication                    |  | 40            | 6      | 2.40     |        |                   |
| Company Customer Event                         | <a href="#">Link</a> | Courier does not arrive on time       |  | 30            | 7      | 2.10     | Closed | 13 August 2019    |
| Company Customer Event                         | <a href="#">Link</a> | Venue fines                           | Fines for staying in the venue too long/damages  | 30            | 6      | 1.80     | Closed | 14 August 2019    |
| Promote Remote Working                         | <a href="#">Link</a> | Inefficient employees                 | Easier to get distracted   | 20            | 8      | 1.60     |        |                   |
| Company Customer Event                         | <a href="#">Link</a> | No one turns up                       | Customers don't arrive   | 15            | 10     | 1.50     | Closed | 14 August 2019    |

Overview
Project Gantt
Project Gantt V2
Project Details
Project Costs
Project Resource Demand
Project Risks

Q & A

edison365

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# Contact us

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**Webinar:** How Innovation & Portfolio  
Management Office Underpins  
Corporate Success

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**9th October 2019**