

# Maturity, Strategy and Delivery

## The AXELOS PPM Benchmark Study

Tom Lynam  
PPM Product Manager, AXELOS  
10<sup>th</sup> October 2017, Project Challenge

# What are we covering today?

- About the PPM benchmark study
- Challenges faced today....both organizations and individuals
- State of project management maturity
- The value of best practice
- Business agility
- What else is included?
- A couple of concluding thoughts

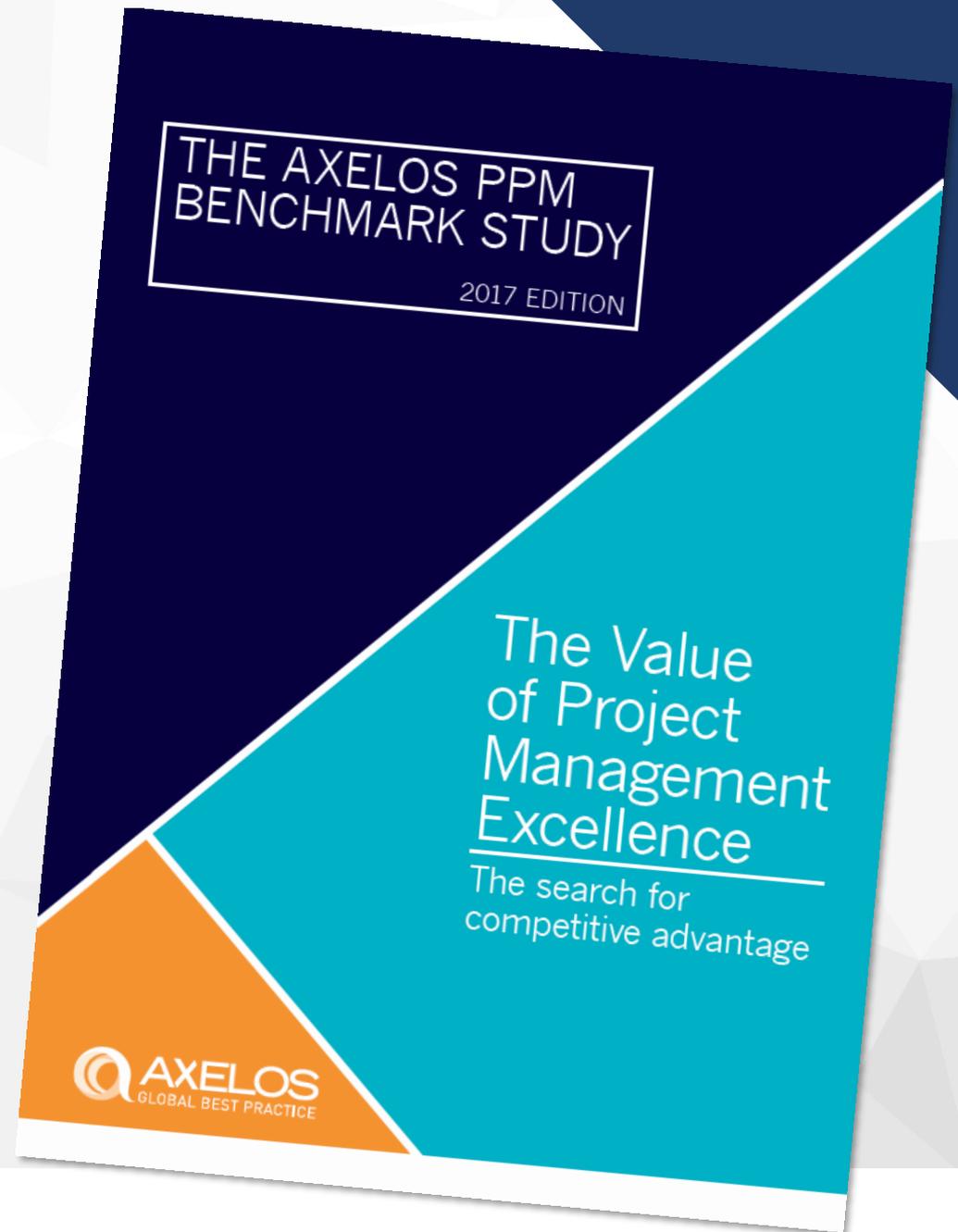
# Who are AXELOS?

- Founded in 2013
- Joint venture between Capita plc and The Cabinet Office
- 2 Million Practitioners qualified across 180 countries
- Launched AXELOS Membership, PRINCE2 Agile & RESILIA in 2015
- Launched ITIL Practitioner in 2016
- Updated PRINCE2 in 2017

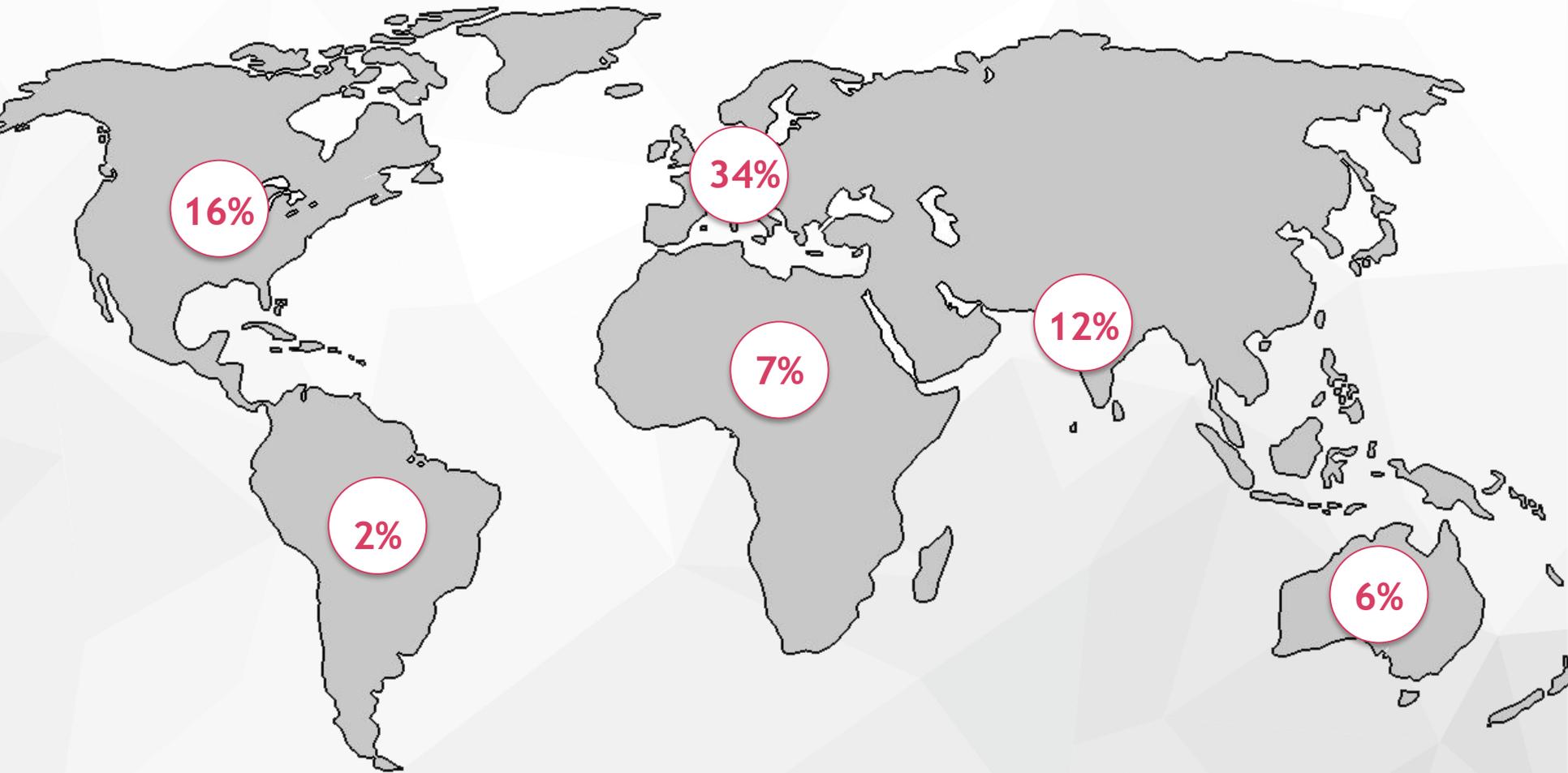


# About the study

- Conducted in April and May this year
- Published in June
- Over 550+ responses
- Global study, the majority of responses came from **Europe**, **North America**, and **Asia**, across a wide range of organization sizes, from micro to very large
- Foundation for future reports

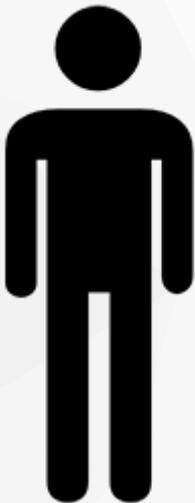


# Who responded...



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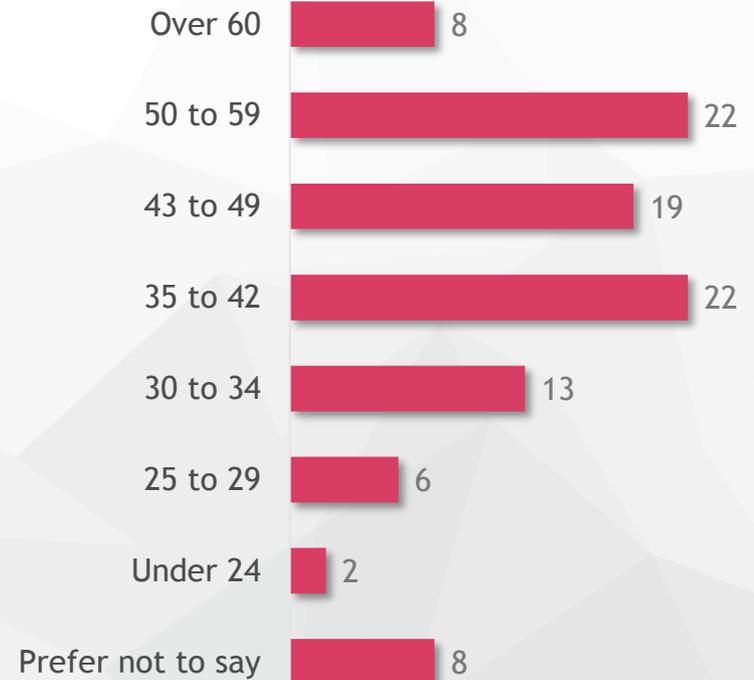
77%



21%



## Age\* %



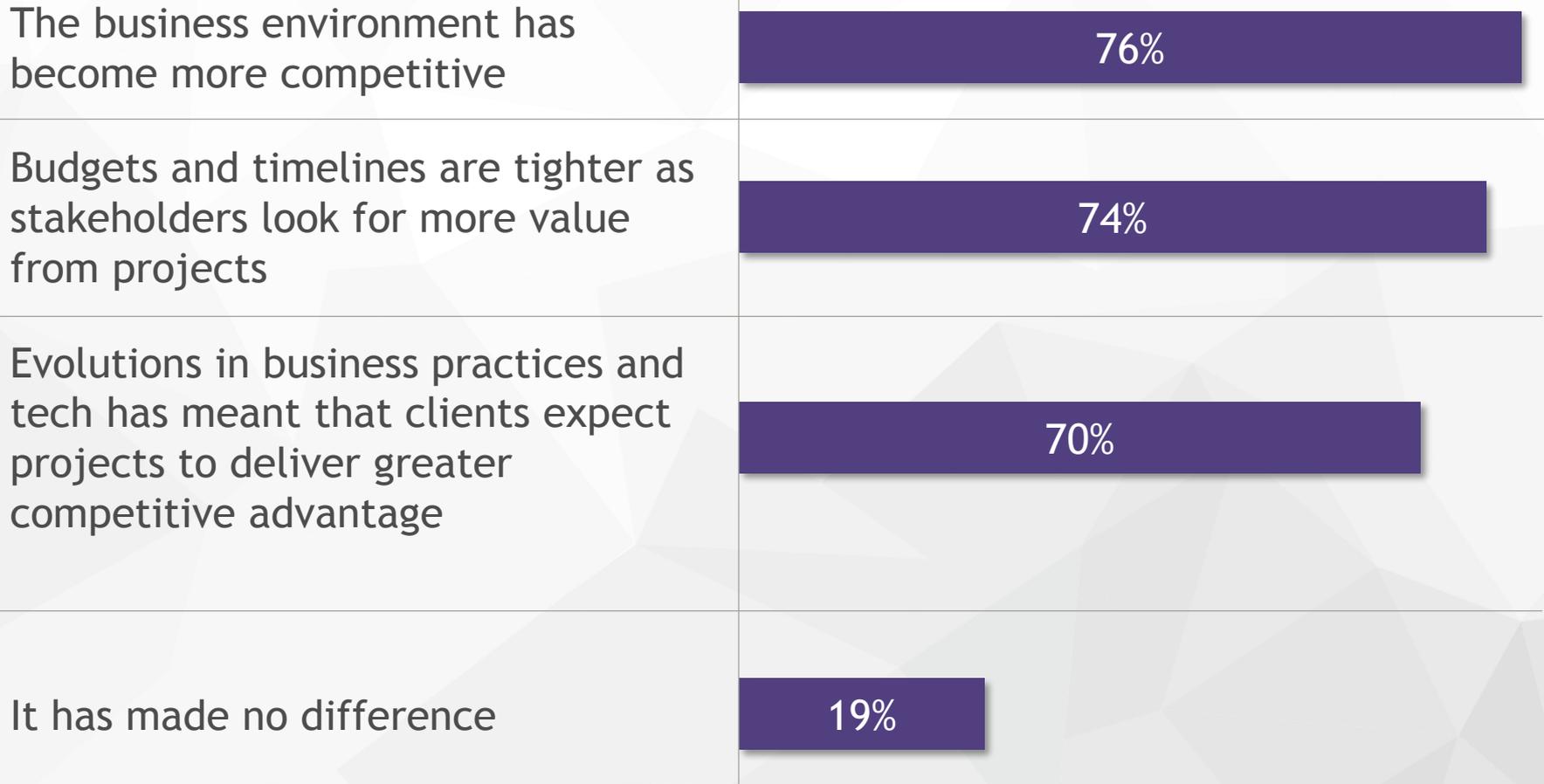
Average age: 44



# CHALLENGES FACED TODAY

# Agreement with statements about the changing global economic climate, and its effect on business

% top-2-box agree

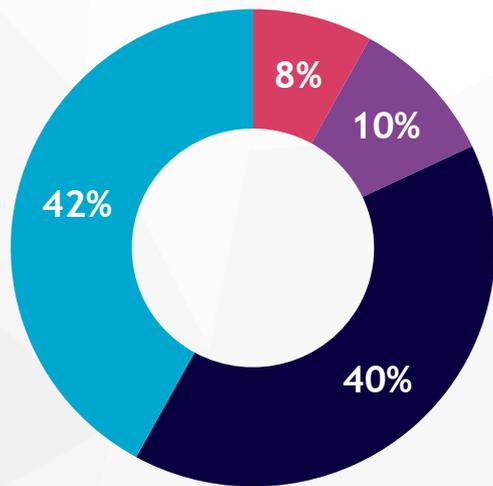


## Issues faced by PPM, in descending order of importance (Derived values, from conjoint analysis)



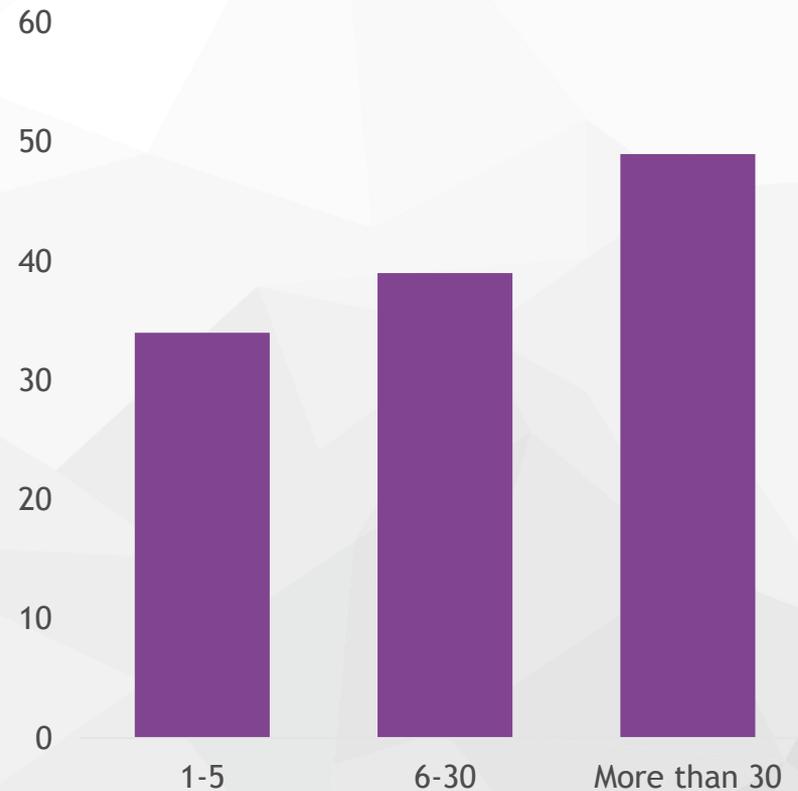
# The demand for more for less...

Change in number of projects since last year %



Increased Stayed the same Decreased Unsure

% of failed projects\*



\*Number of projects run in a year



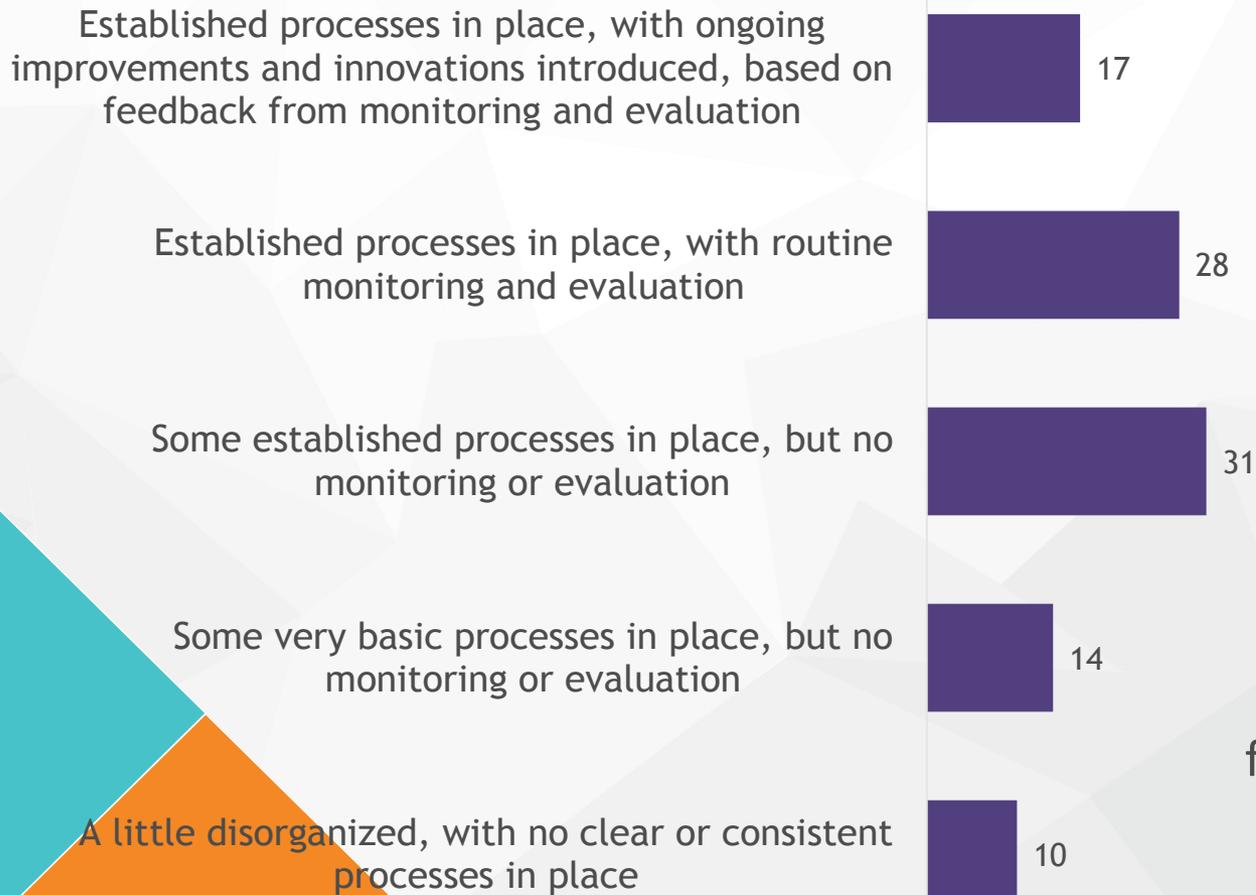
*“Things are not going to get easier, they’re only going to get faster”*



# PM MATURITY

*“What best describes the maturity of your project management function?”*

# Project Management Maturity



And when we look at project failure...less mature organizations are...

# 60%

more likely to experience project failure than mature ones

An example...How many of you regularly conduct end of project reviews?

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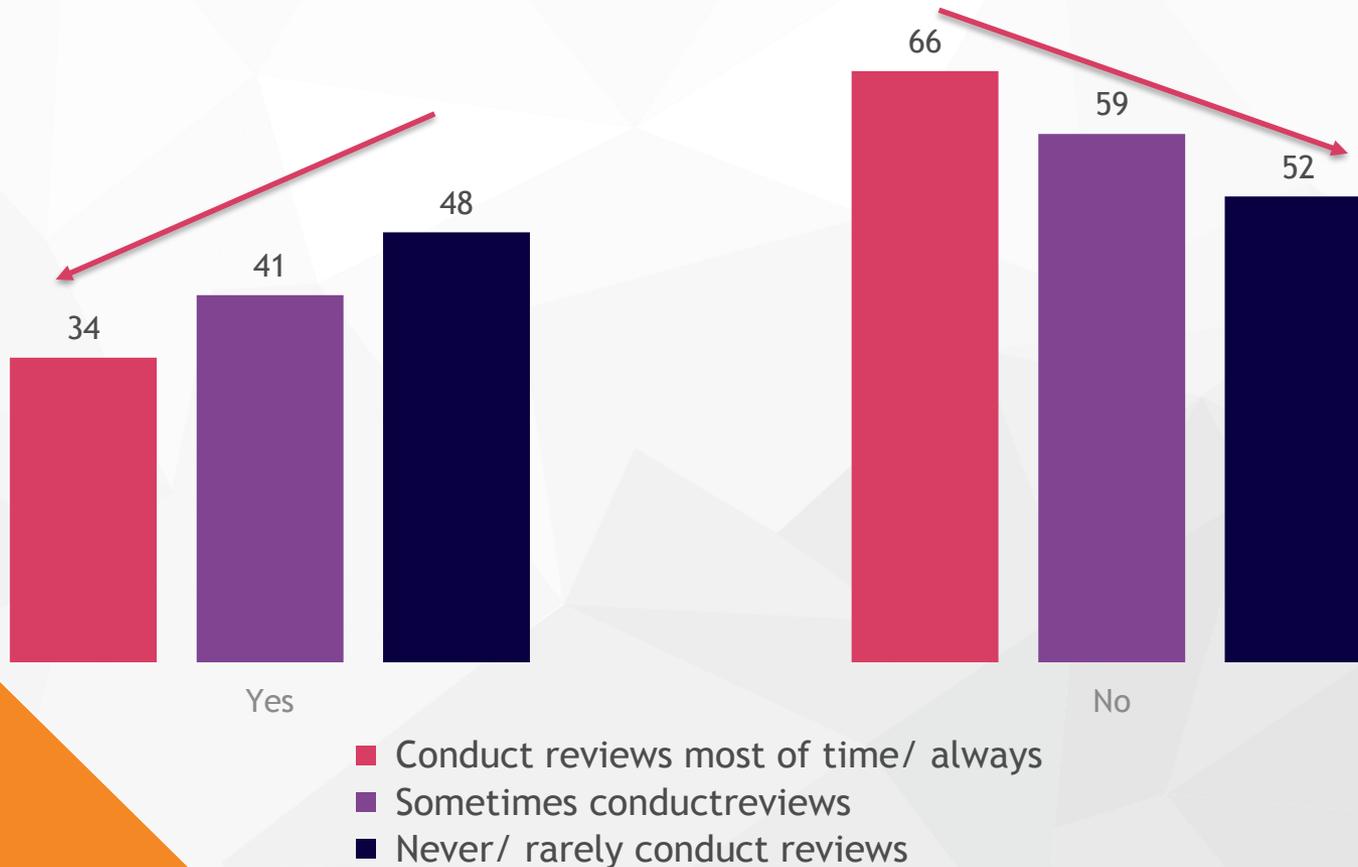


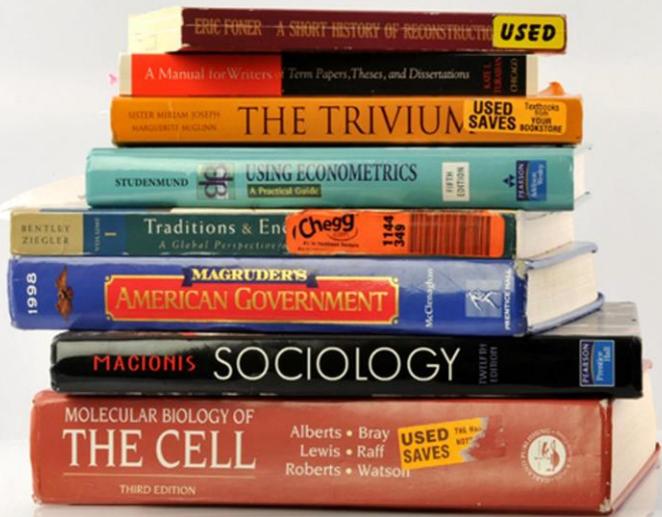
44%

of respondents said they regularly conducted end of project reviews

# And the impact to their projects...

Whether issue led to project failure in past 12 months







# BUSINESS AGILITY

# The benefits of agile



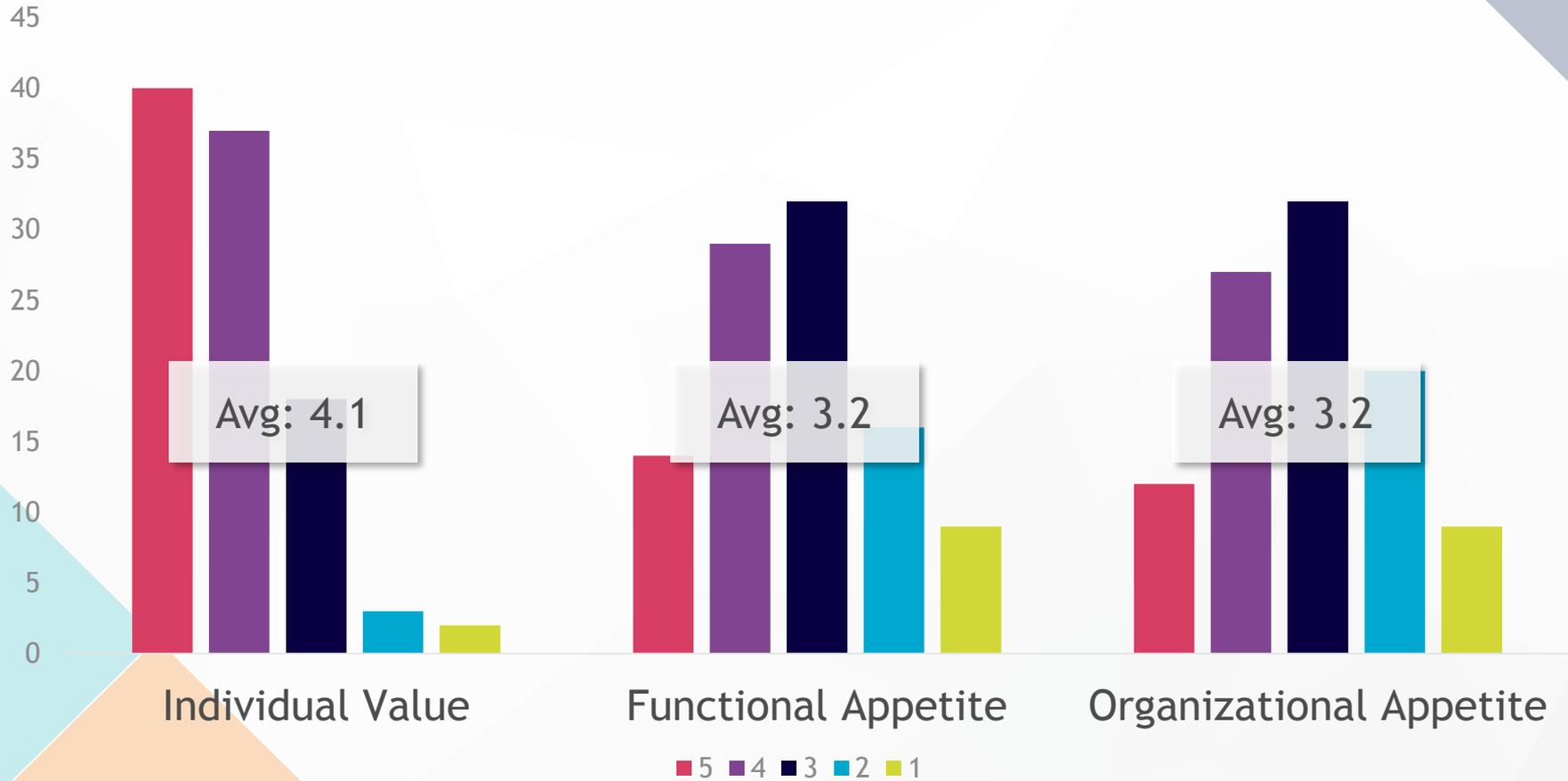
*“Describe agile in your own words?”*

# What is AGILE?

Open Change Incremental Performance Evolution Fast  
Relevant Collaboration Responsive Team Involvement  
Applied Cross-functional Empowers Versatile Adaptable  
Process Transformation Communication Commonsense  
Fluid Team Milestones Flexibility Responsive Optimise  
Values Principles Light-weight Perspective Integrated  
Scrum Shaped Perform Deliver Speed Impact Efficient  
Smart Rapid Suitability Systemic Enabling Deployment  
Simple Solution Rapid Victories Dynamism Effectively  
Creative Improvement Perspective Evolving Positive  
Co-location Empower Organic Progressive Streamline  
Unity Achievable Implement Opportunity Comfortable  
Infrastructure Holistically Comprehensive Everchanging  
Complex Tailor Methodology Engagement Teamwork  
Improvements Capability Cooperation Chunks Perfect  
Immediate Parallel Proactive Learn Scope Innovation  
Measurable Workable Supported Tangible Independent  
Economically Process Incorporate Development Lead  
Autonomy Responsive Nimble Defined Manageable  
Scalable Human Respond Mindset Priorities Engaged  
Agility Smooth Adaptive Doing Game Goals Iterative

# The agile disconnect:

## The Value and Appetite for Agile



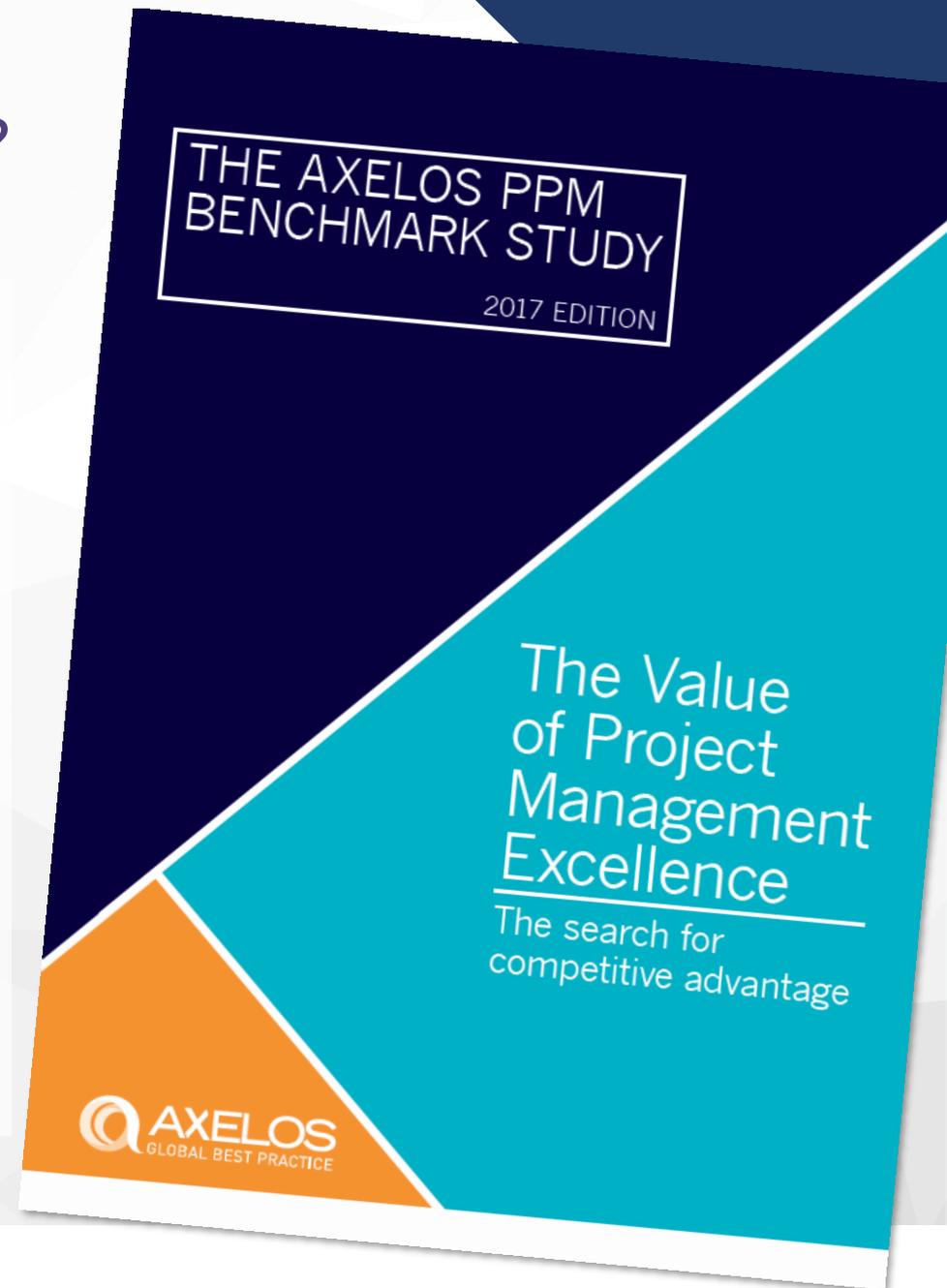
- > Helping to define agile as a community...and share across the organization
- > Agile adoption which works for everyone...not us vs. them
- > Move from “Can I use agile?” to “Where can I benefit from agile”



**CLOSING  
THOUGHTS**

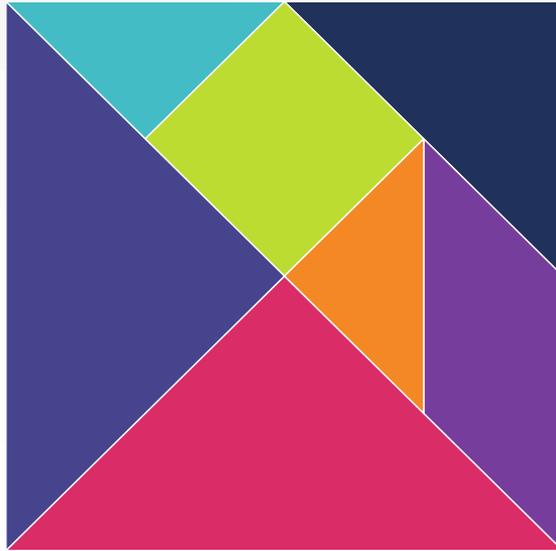
# What have I not covered?

- A coverage of popular project management methods and their relative adoption
- Learning and development, are you a pragmatist, reflector, theorist or activist?
- Appendix with breakdown by salary, age, role, industry etc.
- Get your FREE copy from the AXELOS booth



# Final thoughts...





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10<sup>th</sup> October 2017

**Tom Lynam**  
Product Manager, PPM  
[Tom.Lynam@AXELOS.com](mailto:Tom.Lynam@AXELOS.com)